

Appendix 5

Areas/Activities of Opportunity	Issue
National Investment Programmes	<ul style="list-style-type: none"> • In the face of continuing pressures on national programmes continue to make the strongest case for investment in: <ul style="list-style-type: none"> ○ Strategic Road Network – via National Highways Road Investment Strategy (RIS3) ○ Network Rail – within the constraint set by Control Period 7 • Strengthen the case for investment in existing assets to improve resilience and reliability against the backdrop of increased disruption because of climate change. • Provide a single view of investment in national rail and highway infrastructure – ensuring investment programmes are aligned in support of agreed outcomes set out in the STP.
Northern Playbook	<ul style="list-style-type: none"> • Provide guidance, with case studies, that demonstrate how to use the flexibility within the HMT Green Book to better reflect the wider benefits of investment in the North. • Work with the DfT (through the NPR Sponsorship Agreement) to update the Business Case – giving particular attention to ensuring the wider benefits are fully identified and captured.
Strategic Transport Plan	<ul style="list-style-type: none"> • Prepare and share STP monitoring and evaluation data/evidence, including identifying specific issues requiring action to accelerate implementation. • Prepare, and engage partners, on an updated evidence base and progress report on the Regional Transport Decarbonisation Strategy • Continue to maintain and update the regional evidence base underpinning the STP – identify opportunities to expand the database where this supports the development of business cases for investment.

	<ul style="list-style-type: none"> • Work with partners to identify key issues, and proposed actions, required to address issues of rural connectivity. • Maintain a programme of policy research and public engagement that supports and complements the Strategic Transport Plan, including use of Northern Voices (our citizens panel). • Strengthen working relationship with the energy sector – in support of EVCI, rail infrastructure, and new pan-regional developments.
Freight and Logistics	<ul style="list-style-type: none"> • Strengthen collaborative working with the business sector – prioritising the key gateways (ports, airports), national/regional distribution centres, regionally significant economic centres. • Identify a strategic freight network (rail and road) as required under the National Network NPS and use that to shape investment that will support the STP ambition for rail freight mode shift
Rail	<ul style="list-style-type: none"> • Work through the Rail North Partnership to agree the Outline Service Specification for the next 10 years for Northern and TPE. • Work through the Rail North Partnership to oversee the procurement of new rolling stock for Northern and TPE. • Maintain a strong focus on performance of Northern and TPE as part of the Rail North Partnership – strengthen oversight of performance delivered by other rail companies. • Continue to prioritise implementation of improvements in accessibility to rail stations/services. • Work with the rail sector to secure approval for the proposal for a rail academy for the North. • Work with the rail sector and partners to take forward the Stations as a Place initiative. • Work with DfT and partners to ensure the strongest possible devolution of responsibilities as part of rail reform.

	<ul style="list-style-type: none"> Continued support for the Esk Valley rail project (in partnership with York and North Yorkshire)
Northern Powerhouse Rail	<ul style="list-style-type: none"> Continue to work on the business case for NPR – including work associated with the new station at Bradford. Complete delivery of a new Land Use Transport Interaction (LUTI) model.
Pan-regionally Significant Projects	<ul style="list-style-type: none"> Examples include working with partners (nationally and regionally) in respect of: <ul style="list-style-type: none"> Trans-Pennine Route Upgrade Northern Powerhouse Rail East Coast Main Line West Coast Main Line Leamside Line Manchester Task Force Liverpool – Manchester Board Leeds Task Force Sheffield Task Force Liverpool Task Force Sheffield – Manchester Corridor A66 Improvement Scheme Crewe (and environs)
TfN Offer	<ul style="list-style-type: none"> Maintain and expand the tools and capabilities within the TfN Offer to support our partners, including: <ul style="list-style-type: none"> Update the EVCI framework Publish the Carbon Policy Playbook Publish the Severance Visualiser Publish the Public Transport Fares Model
Member Identified Priorities	<ul style="list-style-type: none"> Support for Constituent Authorities in delivering planned improvements to bus services – scope to be determined.

	<ul style="list-style-type: none">• Innovation/Technology – support for Constituent Authorities in realising the potential role of innovation/technology – scope to be determined.• Connected Mobility – including opportunities to support individual Constituent Authorities in the roll out of information systems, fares and ticketing.
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