

Audit committee purpose and governance

1 Does the authority have a dedicated audit committee that is not combined with other functions?

2 Does the audit committee report directly to Transport for the North Board?

3 Has the committee maintained its advisory role by not taking on any decision-making powers?

4 Do the terms of reference clearly set out the purpose of the committee in accordance with CIPFA 2022 position statement?

5 Do all those charged with governance and in leadership roles have a good understanding of the role and purpose of the committee?

6 Does the audit committee escalate issues and concerns promptly to those in governance and leadership roles?

7 Does the governing body (Transport for the North Board) hold the audit committee to account for its performance at least annually?

8 Does the committee publish an annual report in accordance with the 2022 guidance, including:

- compliance with the CIPFA Position Statement 2022
- results of the annual evaluation, development work undertaken and planned improvements
- how it has fulfilled its terms of reference and the key issues escalated in the year?

FUNCTIONS

9 Do the committee's terms of reference explicitly address all the core areas identified in CIPFA's Position Statement as follows? Governance arrangements, Risk management arrangements, Internal control arrangements, including: • financial management • value for money • ethics and standards • counter fraud and corruption Annual governance statement, Financial reporting Assurance framework, Internal audit / External audit

10 Over the last year, has adequate consideration been given to all core areas (as listed above)?

11 Over the last year, has the committee only considered agenda items that align with its core functions or selected wider functions, as set out in the 2022 guidance?

12 Has the committee met privately with the external auditors and head of internal audit in the last year?

| |
|---|
| 13 Has the committee been established in accordance with 2022 guidance :- |
| <ul style="list-style-type: none">• Separation from executive• A size that is not unwieldy and avoids use of substitutes• Inclusion of lay/co-opted independent members in accordance with CIPFA recs |
| 14 Have all committee members been appointed or selected to ensure membership is knowledgeable and skilled? |
| 15 Has an evaluation of knowledge, skills and the training needs of the chair and committee members been carried out in last 2 years? |
| 16 Have regular training and support arrangements been put in place covering areas in the 2022 guidance? |
| 17 Across the committee membership is there a satisfactory level of knowledge as per 2022 guidance? |
| 18 Is adequate secretariat and administrative support provided to committee? |
| 19 Does the committee have good working relations with key people and organisations, internal / external audit, s151 officer, Monitoring Officer? |
| EFFECTIVENESS |
| 20 Has the committee obtained positive feedback on its performance from those interacting with it or relying on its work? |
| 21 Are meetings well chaired, ensuring key agenda items are addressed with a focus on improvement? |
| 22 Are meetings effective with a good level good level of discussion and engagement from all members? |
| 23 Has the committee maintained a non-political approach to discussions throughout? |
| 24 Does the committee engage with a wide range of leaders and managers, including discussions on audit findings, risks and action plans with responsible officers? |
| 25 Does the committee make recommendations for the improvement of governance, risk and control arrangements? |
| 26 Do audit committee recommendations have traction with those in leadership roles? |
| 27 Has the committee evaluated whether and how this is adding value to Transport for the North? |

28 Does the committee have an action plan to address any weaknesses?

29 Has this assessment been undertaken collaboratively with committee members?

| OBSERVATIONS | Please tick as appropriate | | | | |
|--------------|----------------------------|-------------------------|----------------------|-------------------|-------------------|
| | Major Improvement | Significant Improvement | Moderate Improvement | Minor Improvement | No further action |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

| | | | | | |
|--|--|--|--|--|--|
| | | | | | |
| | | | | | |